

CEJ Portugal Strategic Project

C E N T R O
DE ESTUDOS
JUDICIÁRIOS

The CEJ's Mission

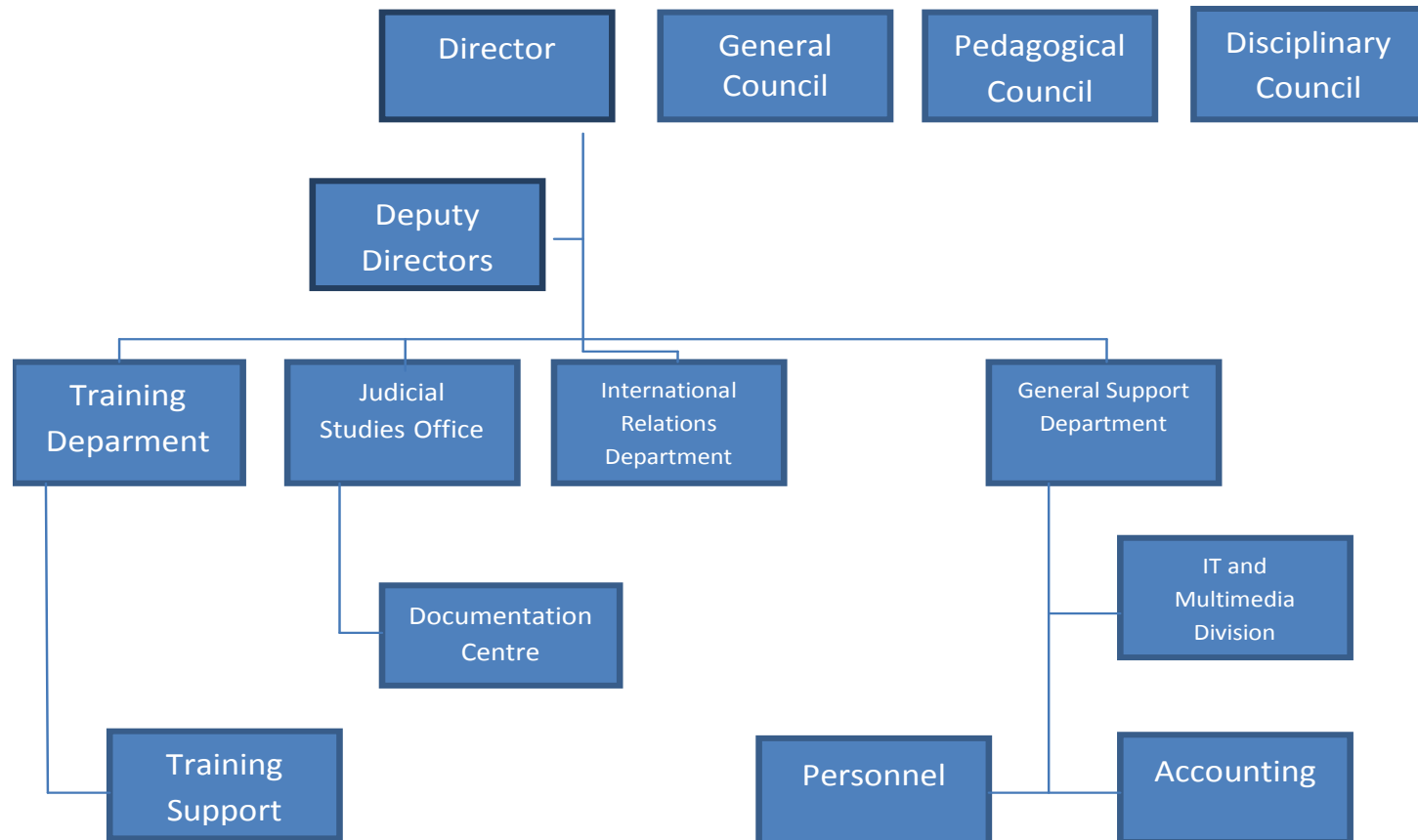
Competences

Created in 1979 and having started its activities in 1980, the Centre for Judicial Studies has the following competences:

- To provide initial and on-going training for judges and public prosecutors of the law courts and of the administrative and tax courts;*
- To provide legal and judicial training actions for lawyers, legal agents (solicitadores) and other legal professionals, and to cooperate in actions organised by other institutions;*
- To carry out investigation and study activities regarding judicial matters.*

Internal Organisation

Structure of the CEJ



Strategic Project

Preparation

In 2011 the CEJ began preparing a Strategic Plan. Key moments were:

1. Swearing-in of New Director (October 2011)

2. Swearing-in of Deputy Directors

3. Approval of the Strategic Plan by the CEJ's General Council (July 2012)

(http://www.cej.mj.pt/cej/conheca-cej/fich-pdf/docs-pub-legal/2013/Projecto_estrategico_CEJ_12-13.pdf)

Strategic Objectives

Objectives

The following general objectives were defined:

- *restore the CEJ's prestige and credibility;*
- *reinforce the CEJ's identity as a training school;*
- *open the CEJ to the outside world;*
- *contribute towards building confidence in the courts and in the legitimacy of judicial power;*
- *encourage the complementarity of the legal professions;*
- *define a coherent educational project, which makes use of the potential of e-learning;*
- *cultivate character and independence of mind.*

Contexts

National

Some of the main negative factors which adversely affected the normal functioning of the CEJ were:

- 1. Diminished prestige of the CEJ as a training school*
- 2. Lack of confidence in the courts*
- 3. Diminished prestige of the legal professions, in particular the Judiciary and Public Prosecution Service (revealed by surveys and studies carried out by renowned institutions)*
- 4. Unfavourable economic climate: cuts to the budgets of institutions; salary cuts for state employees*

Challenges

Challenges facing training schools

- *New training needs, especially those arising from:*
 - *Specialisation of the Courts*
 - *Accelerated legislative changes*
 - *Continuous updating of European law*
 - *Need for knowledge of European case law (ECHR, CJEU, etc.) and national case law*
- *New methodologies for training judges, public prosecutors and other professionals in the area of the Law.*

Strategic Guidelines

Methodologies

1. *Transparency*
2. *Culture of citizenship*
3. *Permanent evaluation*
4. *Strategic partnerships for knowledge and know-how*
5. *Social recognition, in particular by establishing protocols and agreements with institutions of social relevance (professional bodies and other institutions representative of society)*

Strategic Objectives

Initial Training

- *Thorough assessment of study plans, working methods, publications and training results*
- *Transparency of these assessment procedures and of the processes of change*
- *Adherence to the principle of trainer recruitment by means of competitions*
- *Public disclosure of study plans and training methods*
- *Adherence to the principle that the training of future judges and public prosecutors is continuous and that assessment is comprehensive and carried out at the end of each stage of training.*
- *Unification and clarification of the times and paths followed by future judges and public prosecutors in the training process.*

Strategic Objectives

Ongoing Training

- *Tailoring the training to the needs of judges and public prosecutors*
- *Video conferencing for the workplace*
- *Webcasting transmission*
- *Video recording of all training activities that become accessible on the CEJ's website*
- *Creation of a training file for each action, indicating the case law and other elements which are of relevance to judges and public prosecutors*
- *Use of training materials in Ebooks, Vbooks and other training tools*
- *Enabling these elements to be downloaded on PCs, tablets, telephones, etc.*

Strategic Objectives

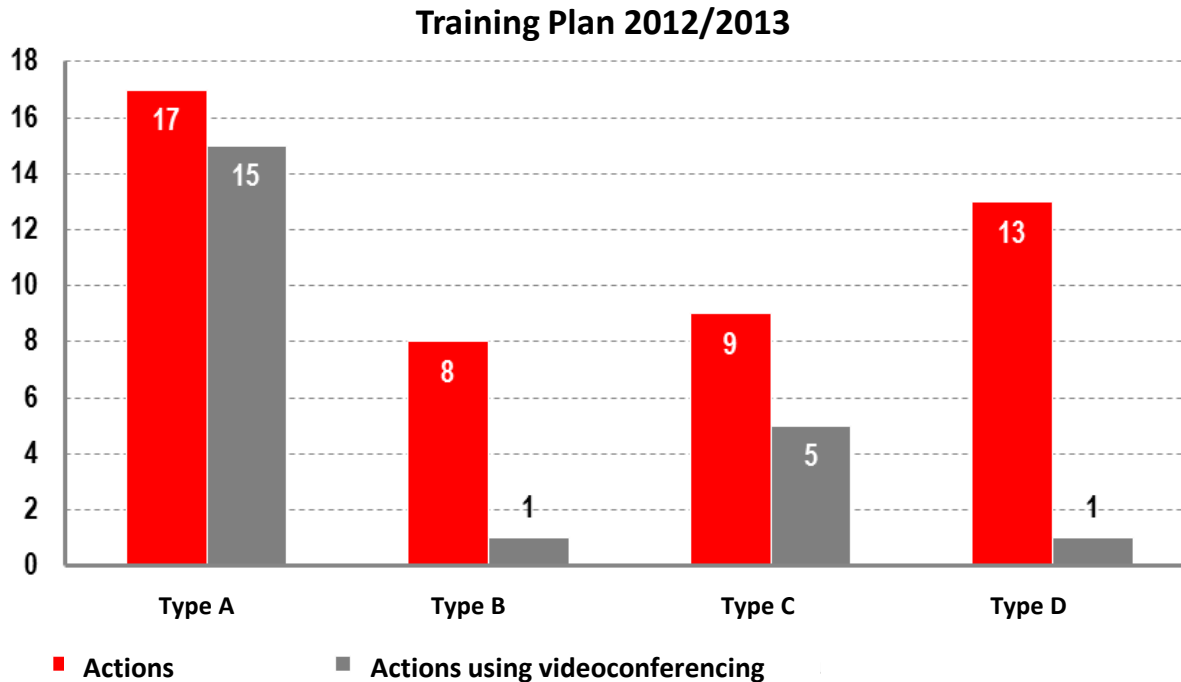
Ongoing Training (cont.)

- *Priority Objectives:*
 - *Transparency of procedures: the training elements are available free of charge on the CEJ's website to either be downloaded or viewed online by all those interested.*
 - *Universality: the contents should contribute to a common judicial culture*
 - *External openness: The CEJ should engage individuals representative of society and of culture in judicial training*

Training Methodologies

Distance Training

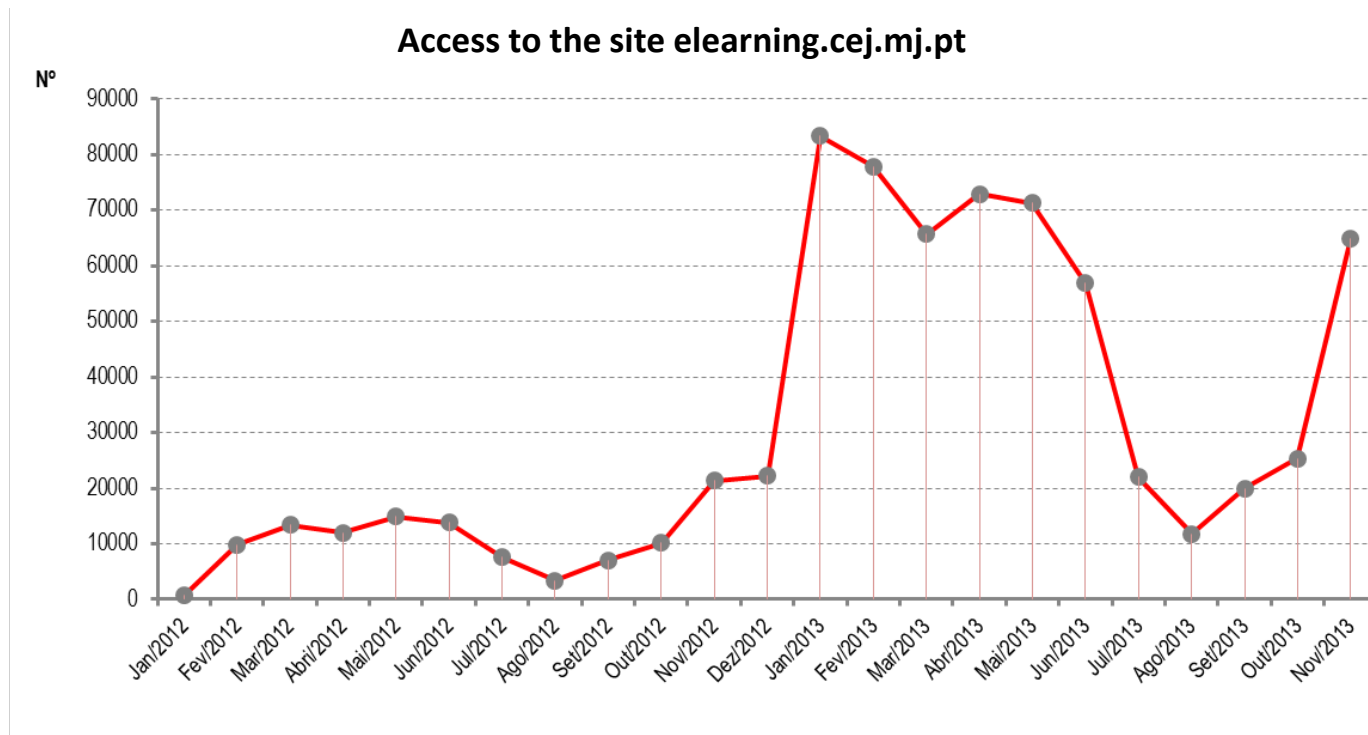
1. *Video conferences for the courts*
2. *Webcasting (Justiça TV)*



Training Methodologies

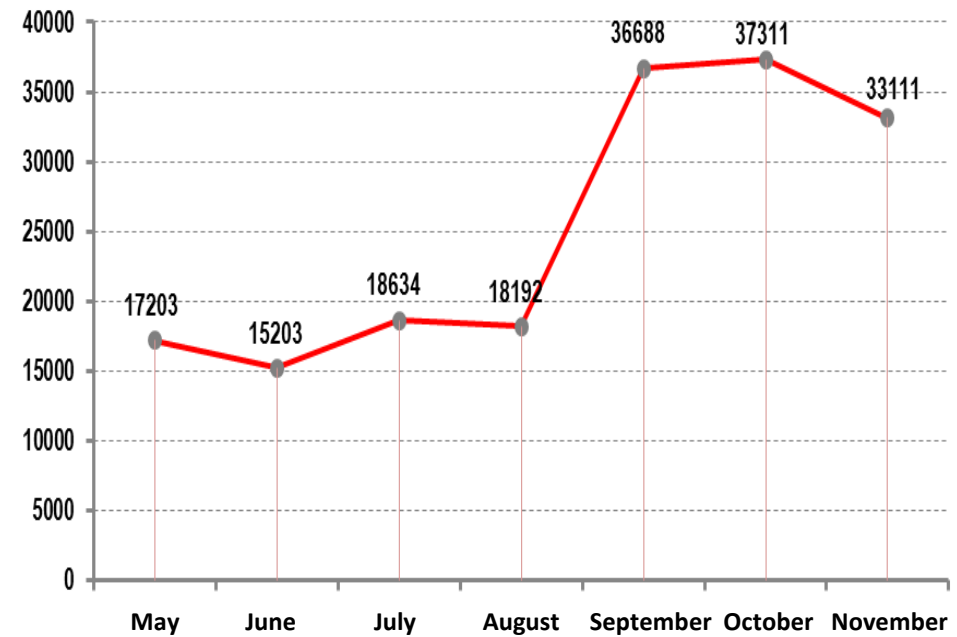
The CEJ's Website

- The CEJ's website and the elearning site were set up as the repository for the training that has been carried out and, as a general rule, access is universal*



Training Methodologies

The CEJ's Website



Training Methodologies

Vídeos

On the CEJ's website, it is possible to access training videos. As a rule, these videos are recordings of training actions that have been carried out. Those which have been viewed the most concern public law and private law issues

Name of video	No. of viewings
Evidence in actions challenging disciplinary acts	1.989
Insolvency: exoneration in relation to remaining debts: payment plan	1.798
The contractual and noncontractual liability of health care professionals	1.097
The insolvency administrator – the <i>de facto</i> administrator	802
The insolvency qualification incident	792

Example: Training video viewing in November 2013

Consumers of the CEJ's digital publications can view them using 3 different supports: Flash, Quicktime e iPod.

Strategic Objectives

Digital Books

- *Access to training materials by judges, prosecutors and lawyers is continuously increasing (data from November 2013)*

Documents	Nº of downloads
Regulation of recruitment of judicial administrators	3.551
The New Civil Procedure – Book I	1.653
Decree-Law no.134/2013, of 4 October	1.335
Law no.22/2013, of 26 February	1.238
The New Civil Procedure – Book II	987
The New Civil Procedure – Book III	904
Registration of laweyrs and other legal professionals	799

Strategic Objectives

Digital Books

- *The CEJ publishes a catalogue of its digital publications, which include dozens of publications and hundreds of hours of recordings of conferences, colloquia and other training material (available at http://www.cej.mj.pt/cej/home/fich-pdf/outras_inform/2013/catalogo_ebooks_A4.pdf)*
- *Soon other training material will be added, making it possible to combine tutorials with the immediate usage of acquired knowledge in deciding actual cases. These materials concern:*
 - *Recovery of the proceeds of crime*
 - *Court fees*
 - *Intellectual Property*
 - *Competition*
 - *Domestic Violence*

Strategic Objectives

Ongoing Training

The CEJ has consolidated its position in the field of ongoing training for Legal Professionals, including lawyers and notaries, among others, to whom the training actions are addressed.

Registration and attendance in past ongoing training actions:

	2011-2012	2012-2013
Registrations	4638	8832
Attendance	3092	5650

International Department

Mission and Competences

The Department of International Relations (DRI) is responsible for the planning, coordination, provision of information and technical support in matters relating to judicial training, within the context of European affairs, and international relations and cooperation agreements. Its main competences are:

- Developing on-going and active relations, on behalf of the CEJ, with kindred institutions in other countries, including international organisations, for the training of judges and prosecutors, such as the European Judicial Training Network and the Iberia-American Network of Judicial Schools*
- Designing, supervising or organising bilateral or multilateral training programmes, most especially within the framework of the European Union, the Council of Europe, or arising from cooperation agreements with Portuguese Language Countries, in which the CEJ is the organiser, partner, or in which its participation has been requested.*

International Department

Competences (cont.)

- *Planning, organising and supervising study visits to the CEJ by representatives of foreign agencies*
- *Collaborating with the Director and Deputy Directors in the planning, organisation and execution of activities which are part of initial or on-going training and which have a European or international component*
- *Organising placements in Portugal for trainee or fully qualified judges and prosecutors from other countries or for Portuguese trainee or fully qualified judges and prosecutors abroad, in close cooperation with placement supervisors*
- *Centralisation and dissemination of information relating to events abroad, open to the participation of Portuguese trainee or fully qualified judges and prosecutors*
- *Dissemination of information relating to training initiatives within Portugal, open to the participation of judges and prosecutors from abroad*

International Department

Strategic Objectives

For the International Department, the following objectives were defined in the Strategic Plan of the CEJ:

- Developing, from various standpoints, the international intervention of the CEJ, actively contributing to enhance the prestige of the institution, as a judicial training school of recognized high quality*
- Making progress by means of the available resources, increasing the participation of national magistrates in training actions with an international component, inside and outside the country, and foreign magistrates in training actions to be held in Portugal*
- Contributing in a crucial manner, in the judicial training field, towards improving the friendship and cooperation between Portugal and other countries, particularly those with closer historical and cultural links*

International Department

Intervention

The international intervention of CEJ can be seen in three main areas:

- 1. In the framework of the European Judicial Training Network activities*
- 2. In the field of cooperation with judicial authorities and partner institutions of the other Portuguese Language Countries and territories: Brazil, Cape Verde, Guinea-Bissau, São Tomé and Príncipe, Angola, Mozambique, Macao and East Timor*
- 3. In the field of bilateral partnership agreements with judicial training institutions and judicial authorities*

International Department

EJTN

The CEJ participates in EJTN activities, such as:

- *Exchange Programme*
- *Aiakos*
- *Themis*
- *Catalogue and Catalogue+*
- *Civil Justice Project*
- *Criminal Justice Project*
- *Independent Seminars*
- *.....*

International Department

Portuguese Language Countries

With Portuguese Language Countries, several types of joint training activities have been undertaken, both in Portugal and locally, such as:

- *Study visits and Exchange initiatives*
- *Initial training courses for future judges and prosecutors**
- *Short training courses for sitting judges and prosecutors, on specific topics*
- *Specialized seminars and conferences*
- *Training courses addressed to judicial trainers or court officers*

**Till 2013, the CEJ trained and qualified, at its headquarters, more than 500 judges and prosecutors from other Portuguese language countries*

International Department

Bilateral agreements

With international organisations and training institutions, such as:

- *Academy of European Law (ERA)*
- *Council of Europe*
- *ILO*
- *EIPA*

With other national judicial training schools, such as:

- *ENM (France)*
- *Escuela Judicial (Spain)*
- *CEJ (Spain)*
- *NIJ (Bulgaria)*